



Challenge Grant Team Members

REESE FAYDE, Reese Fayde & Associates, is a nationally known leader in urban revitalization and the development of affordable housing. For six years she served as CEO of Living Cities, a consortium of foundations and financial institutions that invested over \$500 million in urban neighborhoods and national policy initiatives. Her entire career has centered on real estate development, providing technical assistance to others, and working on public policy to expand the supply and improve the quality of housing options for lower income people. Reese serves on the board of directors of Rebuilding Together, AmericaSpeaks and Preservation of Affordable Housing (POAH). Mrs. Fayde earned a Bachelor of Arts from Clark University and Masters in Planning from Boston College. She was a Loeb Fellow at Harvard Graduate School of Design.

MARY MEANS, Mary Means + Associates, is a community planner best known as the creator of the National Main Street program, whose approach, training materials and technical assistance programs have helped more than 1,300 cities, towns and older commercial corridors bring life back to their downtowns. For more than two decades she headed Mary Means + Associates, and earned a reputation for building bridges between plans and people. Neighborhood assignments have included revitalization plans for Jackson Ward, the historically Black heart of Richmond, Virginia, and Farish Street, the historic center of the African American community in Jackson, MS. Means was a key member of the team for the Master Plan for New Orleans. Mary Means received her Master of Arts, History from the University of Delaware and her Bachelor of Arts, Humanities, from Michigan State University. She was a Loeb Fellow at Harvard University Graduate School of Design.

ANA GELABERT-SANCHEZ, Consultant, served as Planning Director for the City of Miami 1998–2010. She led the city through major efforts such as master plans for Museum Park, Coconut Grove, Virginia Key and the Parks and Public Spaces, as well as Miami 21, a form-based zoning code that takes a holistic approach to land use and urban planning. Upon its adoption, Miami became the first major US city to adopt form-based zoning citywide. Before joining the City of Miami, she worked in architecture and land planning firms and as an adjunct design professor at the University of Miami and Florida International University. Gelabert-Sanchez holds bachelor degrees in architecture and fine arts from the Rhode Island School of Design and a master's in landscape architecture from Harvard University. She has recently completed a Loeb Fellowship at Harvard University's Graduate School of Design.



SOUTH FLORIDA REGIONAL PLANNING COUNCIL (SFRPC) is a planning and public agency created in 1969 through a series of interlocal agreements under Chapter 163, Fla. Stat., and deriving authority under Chapter 186.505, Fla. Stat., the Florida Regional Planning Council Act. The mission of the SFRPC is to identify the long-term challenges and opportunities facing Southeast Florida and assist the Region's leaders in developing and implementing creative strategies that result in more prosperous and equitable communities, a healthier and cleaner environment, and a more vibrant economy. SFRPC is the agency that routinely reviews Comprehensive Plans and amendments to ensure consistency with the Strategic Regional Policy Plan. They, therefore, are in a unique position to offer informed critique as they hold a vast knowledge of area goals, opportunities and procedures and have built-in capacity to guide a functional planning process.

Gayle Epp, Partner, EJP Consulting Group, LLC, is a recognized leader in the field of community revitalization and urban redevelopment. Her specific areas of expertise include strategic planning and program design, housing policy, the creation of innovative public and private funding strategies, and the promotion of integrated, cooperative partnerships and community buy-in. Her extensive experience with the HOPE VI program includes the planning and implementation of more than 25 revitalization initiatives across the country that created sustainable mixed-income communities. She is currently serving as Planning Coordinator for three Choice Neighborhoods grantees. She works closely with key stakeholders, public/private/non-profit entities, residents, and the broader community to develop and sustain broad-based support and to build local capacity. Ms. Epp has worked closely with HUD as a technical assistance provider for the HOPE VI program, overseeing the development of HUD's Mixed-finance Guidebook and Cost Containment and Safe Harbor Standards for housing development. She was a HUD expeditor for some of the more troubled HOPE VI grantees, with an emphasis on developing community consensus for a revitalization plan. Ms. Epp was the design consultant to the National Commission on Severely Distressed Public Housing and assisted in the development of the National Action Plan for eliminating distressed housing. She holds a Masters in City Planning from Massachusetts Institute of Technology.

Judd K. Roth, Consulting, has over 30 years experience in planning, financing and developing affordable housing throughout the United States. Mr. Roth heads a firm that has provided leadership on all aspects of affordable housing development from initial feasibility through construction completion. Mr. Roth has recent experience in developing affordable housing with public housing authorities, national and community-based non-profits and for-profit developers. Mr. Roth has helped secure over \$300 million in development funding for various clients and partners.